

## **Summary Explanation and Background**

The primary objectives of the audit were to determine and confirm all of the unpaid SRO amounts due to the twenty-three municipalities that hold an SRO Agreement with the District; determine the amount of additional funding needed to pay all outstanding invoices due as of June 30, 2016; prepare a detailed schedule of additional funding needed to fulfill the District's obligation to several municipalities for the 2015-16 school year for presentation to the School Board; review the activities and transactions of the Broward District Schools Police Department (BDSPD) to determine how the budget deficit occurred related to non-payment of SRO services to various municipalities; review all SRO Agreements to determine if the District was in compliance with the terms of the Agreement; review all payments made to determine if amounts paid were accurate and in compliance with SRO Agreement terms; analyze the payment and billing processes of the BDSPD to determine if they were performed in accordance with SRO Agreement terms; review all SRO Agreements and transactions to determine if overpayments occurred; and report recommendations to the administration, if needed.

We audited all SRO Agreements, budgeted funds and expenditures for the period July 1, 2010 through June 30, 2016 and determined that the amount of additional funding needed to pay all outstanding SRO invoices due as of June 30, 2016 was \$2,702,310.40. As a result of our audit, we provided findings/recommendations to District management. It is the opinion of the Office of the Chief Auditor that management needs to improve effectiveness, efficiency and oversight, as well as strengthening the internal controls over the SRO Agreements and the operations of the SRO program. Our audit identified multiple years of mismanagement of SRO Agreements and the operating budget assigned to SRO services, which required \$2.7 million in additional funding from the District's General Fund. Secondly, the Broward District Schools Police Department (BDSPD) did not adequately monitor SRO Agreements and failed to pay invoices in a timely manner. In addition, the BDSPD did not comply with SRO Agreements and did not properly manage budgeted funds to operate the SRO Program.